



Barbican Centre Board

Date: WEDNESDAY, 14 OCTOBER 2015
Time: 10.30 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy John Tomlinson (Chairman)
Deputy Dr Giles Shilson (Deputy Chairman)
Deputy John Bennett
Lucy Frew
Tom Hoffman
Emma Kane
Roly Keating
Vivienne Littlechild
Jeremy Mayhew
Deputy Catherine McGuinness
Sir Brian McMaster
Wendy Mead
Cllr Guy Nicholson
Trevor Phillips
Judith Pleasance
Keith Salway
Tom Sleigh
Michael Welbank

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3.
 - a) **Board Minutes**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 15 July 2015.

For Decision
(Pages 1 - 6)
 - b) **Minutes of the Finance Committee**
To receive the draft public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 30 September 2015 (TO FOLLOW).

For Information
4. **OUTSTANDING ACTIONS OF THE BOARD**
Report of the Town Clerk.

For Information
(Pages 7 - 8)
5. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**
Report of the Managing Director.

For Information
(Pages 9 - 22)
6. **EQUALITY AND DIVERSITY ACTION PLAN**
Report of the Head of HR, Barbican Centre.

For Information
(Pages 23 - 36)
7. **GATEWAY 7 OUTCOME REPORT: BUILDING ENERGY MANAGEMENT SYSTEM**
Report of the Director of Operations & Buildings.

For Information
(Pages 37 - 40)
8. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
9. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
10. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act

11. a) **Non-Public Board Minutes**
To agree the non-public Minutes of the Barbican Centre Board meeting held on 15 July 2015.
For Decision
(Pages 41 - 48)
- b) **Non-Public Minutes of the Finance Committee**
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 30 September 2015 (TO FOLLOW).
12. **PERFORMANCE REVIEW**
Report of the Managing Director (TO FOLLOW).
For Information
13. **STRATEGIC PLAN UPDATE**
Report of the Director of Audiences & Development.
For Information
(Pages 49 - 62)
14. **SERVICE BASED REVIEW UPDATE**
Report of the Managing Director.
For Information
(Pages 63 - 76)
15. **UNDER 18 OFFER**
Report of the Vice Principal and Director of Music, Guildhall School of Music & Drama.
For Information
(Pages 77 - 94)
16. **BUSINESS REVIEW**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 95 - 100)
17. **DEVELOPMENT UPDATE**
Report of the Chief Operating & Financial Officer.
For Decision
(Pages 101 - 102)
18. **UPDATE ON CAPITAL WORKS**
Report of the Director of Operations & Buildings.
For Information
(Pages 103 - 112)
19. **GATEWAY 2 PROJECT PROPOSAL: THEATRE MAIN HOUSE AND PIT DIMMERS**
Report of the Director of Operations & Buildings.
For Decision
(Pages 113 - 124)

20. **GATEWAY 1/2/3/4 PROJECT PROPOSAL AND OPTIONS APPRAISAL: NEW RETAIL UNIT**
Report of the Managing Director.

For Decision
(Pages 125 - 168)
21. **GATEWAY 3/4 OPTIONS APPRAISAL: CONCERT HALL 2016**
Report of the Managing Director.

For Decision
(Pages 169 - 182)
22. **GATEWAY 3/4 OPTIONS APPRAISAL: LEVEL 4 INVESTMENT**
Report of the Managing Director.

For Decision
(Pages 183 - 202)
23. **GATEWAY 7 OUTCOME REPORT: GARDEN ROOM**
Report of the Managing Director.

For Decision
(Pages 203 - 208)
24. **BARBICAN CAMPUS: PROJECTS UPDATE**
Report of the Director of Operations & Buildings.

For Information
(Pages 209 - 216)
25. **RISK UPDATE**
Report of the Chief Operating & Financial Officer.

For Information
(Pages 217 - 236)
26. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
27. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**